

Consolidated Financial Results for the Fiscal Year Ended March 31, 2021 <under J-GAAP>

Company name: **Toyo Suisan Kaisha, Ltd.**
 Listing: First Section of the Tokyo Stock Exchange
 Securities code: 2875
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Scheduled date of ordinary general meeting of shareholders: June 24, 2021
 Scheduled date of start of dividend payment: June 25, 2021
 Scheduled date of filing of annual securities report: June 24, 2021
 Preparation of results presentation materials: Yes
 Holding of results briefing meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen have been omitted.)

1. Consolidated Operating Results (from April 1, 2020 to March 31, 2021)

(1) Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2021 ended Mar. 31, 2021	417,511	0.4	36,460	28.6	38,697	23.4	29,070	24.3
FY2020 ended Mar. 31, 2020	416,031	3.7	28,348	19.8	31,350	19.8	23,379	26.8

Note: Comprehensive income FY2021 ended March 31, 2021: 33,642 million yen [81.1%]
 FY2020 ended March 31, 2020: 18,581 million yen [(19.7)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
FY2021 ended Mar. 31, 2021	284.64	–	9.1	9.3	8.7
FY2020 ended Mar. 31, 2020	228.92	–	7.8	7.9	6.8

Reference: Share of profit (loss) of entities accounted for using equity method
 FY2021 ended March 31, 2021: 40 million yen
 FY2020 ended March 31, 2020: 150 million yen

(2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of Mar. 31, 2021	426,071	343,319	77.8	3,245.53
As of Mar. 31, 2020	402,608	317,994	76.2	3,002.58

Reference: Equity
 As of March 31, 2021: 331,459 million yen
 As of March 31, 2020: 306,648 million yen

(3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY2021 ended Mar. 31, 2021	47,783	(49,985)	(8,591)	32,832
FY2020 ended Mar. 31, 2020	47,692	(18,454)	(8,912)	43,396

2. Dividends

	Full Year Dividends					Total dividend payments (Full-year)	Payout ratio (Consolidated)	Dividend on equity (Consolidated)
	1 st quarter-end	2 nd quarter-end	3 rd quarter-end	Year-end	For the year			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY2020	–	40.00	–	40.00	80.00	8,174	35.0	2.7
FY2021	–	40.00	–	50.00	90.00	9,195	31.6	2.9
FY2022 (Forecast)	–	40.00	–	50.00	90.00		35.4	

3. Consolidated Results Forecasts for FY2022 (from April 1, 2021 to March 31, 2022)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Half year	171,500	–	15,000	–	16,000	–	11,500	–	112.60
Full year	353,500	–	33,500	–	35,000	–	26,000	–	254.58

Note: The Company will apply the “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29), etc., from the beginning of the fiscal year ending March 31, 2022. Therefore, the above consolidated results forecasts represent the amounts calculated by applying the said accounting standard, etc., and do not include year-on-year changes.

* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - a. Changes in accounting policies due to amendments to accounting standards and other regulations: None
 - b. Changes in accounting policies due to other reasons: None
 - c. Changes in accounting estimates: None
 - d. Restatement: None
- (3) Number of shares issued (common stock)

- a. Number of shares issued at end of period (including treasury shares)

As of March 31, 2021	110,881,044 shares
As of March 31, 2020	110,881,044 shares

- b. Number of treasury shares at end of period

As of March 31, 2021	8,753,164 shares
As of March 31, 2020	8,752,690 shares

- c. Average number of shares outstanding during the period

FY2021 ended March 31, 2021	102,128,064 shares
FY2020 ended March 31, 2020	102,128,546 shares

(Reference) Summary of Non-Consolidated Operating Results

1. Non-Consolidated Operating Results (from April 1, 2020 to March 31, 2021)

(1) Non-Consolidated Operating Results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2021 ended Mar. 31, 2021	268,730	1.5	17,023	31.4	23,071	25.9	17,767	21.1
FY2020 ended Mar. 31, 2020	264,895	5.0	12,957	29.9	18,326	23.8	14,675	30.6

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
FY2021 ended Mar. 31, 2021	173.89	–
FY2020 ended Mar. 31, 2020	143.63	–

(2) Non-Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of Mar. 31, 2021	262,910	182,234	69.3	1,783.52
As of Mar. 31, 2020	252,795	171,155	67.7	1,675.08

Reference: Equity

As of March 31, 2021: 182,234 million yen

As of March 31, 2020: 171,155 million yen

* Financial results reports are not required to be audited by certified public accountants or an audit corporation.

* Explanation related to the appropriate use of the results forecasts and other items warranting special mention

(Caution regarding forward-looking statements)

Forward-looking statements in this document, including the results forecasts, etc., are based on the information available as of the date of the release of this document and the preconditions that the Company deemed to be reasonable; they are not meant to be a commitment by the Company, and a variety of factors in the future may cause actual results to differ materially from these forecasts. Please refer to Section: “1. Overview of Operating Results and Others, (4) Future outlook” on page 4 of the attachments for the preconditions for the results forecasts and items to exercise caution in the use of these results forecasts.

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1. Overview of Operating Results and Others

(1) Overview of the consolidated operating results for the current fiscal year

During the fiscal year ended March 31, 2021, the conditions in the Japanese economy remained challenging due to the impact of the novel coronavirus disease (COVID-19). Looking ahead, although a recovery is expected to continue, on the back of results from various economic measures and the improvement of overseas economies amid a pickup in the level of socioeconomic activities as measures to prevent the spread of infections are implemented, it is necessary to closely monitor the impact of infection trends on the economies of Japan and other countries and the impact of fluctuations in financial and capital markets, etc.

Under these circumstances, the Toyo Suisan Group (hereafter, the “Group”) has remained committed to its mission “to contribute to society through foods” and “to provide safe and secure foods and services to customers” under the corporate slogan of “Smiles for All.” The Group continued to implement further cost reductions and promoted aggressive sales activities in its efforts to face an increasingly competitive sales environment.

As a result, net sales were ¥417,511 million (up 0.4% year on year), operating profit was ¥36,460 million (up 28.6% year on year), ordinary profit was ¥38,697 million (up 23.4% year on year), and profit attributable to owners of parent was ¥29,070 million (up 24.3% year on year) for the current fiscal year.

The foreign exchange rate for the fiscal year was ¥110.71 to the U.S. dollar (¥108.81 to the U.S. dollar for the previous fiscal year).

The operating results by segment are as follows.

[Seafood Segment]

In the Seafood Segment, due to the impact of the home-cooking trend brought by requests for the public to stay at home and other measures to prevent the spread of COVID-19, although the sales for some supermarkets and food delivery businesses increased due to their increasing demand, there was a drop off in demand for convenience stores, restaurants and hotels, and sales volumes decreased overall. Sales also decreased due to the effects of a decline in market prices for the core products of salmon and trout and poor fish catches in foreshore operations. As a result, segment sales were ¥25,681 million (down 14.0% year on year) and segment profit was ¥15 million (compared with a segment loss of ¥671 million in the previous fiscal year) owing to the effect of inventory valuation review conducted in the previous fiscal year, the selling products at reasonable prices, and other factors, despite increases in personnel expenses and depreciation due to investments in processing facilities at consolidated subsidiaries.

[Overseas Instant Noodles Segment]

In the Overseas Instant Noodles Segment, sales increased in the U.S. because of strong growth in our signature products, the bag-type noodle product Ramen series and the cup-type noodle product Instant Lunch series, owing to higher demand for instant noodles due to the impact of the spread of COVID-19. In Mexico, despite the impact of the weak peso, sales increased due to favorable sales of bag-type noodles and steady sales of cup-type noodles, our signature products. As a result, segment sales were ¥94,002 million (up 5.6% year on year) and segment profit was ¥16,103 million (up 32.1% year on year) mainly due to the curbing of sales promotion costs, despite increases in distribution costs and personnel expenses.

[Domestic Instant Noodles Segment]

In the Domestic Instant Noodles Segment, due to the impact of requests for the public to stay at home and other measures to prevent the spread of COVID-19, the opportunities for dining at home increased, leading to higher demand. Cup-type noodles saw decreased sales overall despite steady sales of the Japanese-style series including *Akai Kitsune Udon* and *Midori no Tanuki Ten Soba* in addition to the *Gotsu Mori* series and the *MARUCHAN QTTA* series, for which we actively introduced new products. Sales in bag-type noodles increased thanks to favorable sales mainly of the *Maruchan Seimen* series. As a result, segment sales were ¥133,426 million (up 0.1% year on year) and segment profit was ¥13,310 million (up 20.1% year on year) due to decreases mainly in sales promotion costs, advertising expenses, and raw material costs, despite factors such as an increase in personnel expenses.

[Frozen and Refrigerated Foods Segment]

In the Frozen and Refrigerated Foods Segment, due to the impact of requests for the public to stay at home and other measures to prevent the spread of COVID-19, the opportunities for dining at home increased, leading to higher demand for household products despite a decrease in sales of products for restaurants, etc. For fresh noodles, sales were favorable mainly for the *Maruchan Yakisoba (Three-Meal Package)* series as well as for the signature products of udon noodles, ramen noodles, etc. In addition, sales were favorable for the *Pari-Pari Mugen* series, which is in its fourth year on the market since being launched. Although sales of chilled foods were favorable

mainly for household products, sales of frozen foods fell year on year due to a decrease in the demand for products for restaurant business. As a result, segment sales were ¥76,229 million (up 5.4% year on year) and segment profit was ¥6,824 million (up 22.1% year on year) mainly due to an increase in sales and a decrease in raw material costs.

[Processed Foods Segment]

In the Processed Foods Segment, due to the impact of requests for the public to stay at home and other measures to prevent the spread of COVID-19, the opportunities for dining at home and the needs for emergency foods increased, leading to higher demand. Sales were favorable for packaged cooked rice, mainly for the cooked white rice series including *Attaka Gohan*, the flavored cooked rice series including *Fukkura Osekihan* and the healthy series including *Genmai Gohan*, and for freeze-dried products including the *Sozai no Chikara* series, a freeze-dried soup product with five packs in one bag. As a result, segment sales were ¥25,609 million (up 5.9% year on year), and the segment reported a segment loss of ¥666 million (compared with a segment loss of ¥1,307 million in the previous fiscal year), an improvement of ¥641 million, mainly due to an increase in sales and a decrease in raw material costs.

[Cold-Storage Segment]

In the Cold-Storage Segment, sales from trade such as transportation were robust in addition to an increase in sales from handling household products in the Tokyo metropolitan area, despite weakness in cargo movement of products for restaurant business stored in cold warehouses mainly due to the impact of the spread of COVID-19. As a result, segment sales were ¥21,112 million (up 2.8% year on year) while segment profit was ¥1,239 million (down 1.9% year on year) due to increases in depreciation and personnel expenses associated with the operation of new cold storage facilities, etc.

[Other Business Segment]

The Other Business Segment consists of mainly the packed lunch/deli food business. Segment sales were ¥41,448 million (down 11.6% year on year) while segment profit was ¥519 million (down 40.4% year on year).

(2) Overview of the financial position for the current fiscal year

The total assets of the Group increased by ¥23,462 million (5.8%) compared with the end of the previous fiscal year, to ¥426,071 million. The positions of assets, liabilities, net assets at the end of the current fiscal year are as follows.

[Current assets]

Current assets increased by ¥19,766 million (9.2%) compared with the end of the previous fiscal year, to ¥235,398 million. The main contributing factor was an increase in securities.

[Non-current assets]

Non-current assets increased by ¥3,696 million (2.0%) compared with the end of the previous fiscal year, to ¥190,672 million. The main contributing factors were increases in buildings and structures and investment securities.

[Current liabilities]

Current liabilities decreased by ¥1,386 million (2.4%) compared with the end of the previous fiscal year, to ¥55,270 million. The main contributing factor was a decrease in notes and accounts payable - trade.

[Non-current liabilities]

Non-current liabilities decreased by ¥476 million (1.7%) compared with the end of the previous fiscal year, to ¥27,481 million. The main contributing factors were decreases in lease obligations and deferred tax liabilities.

[Net assets]

Net assets increased by ¥25,325 million (8.0%) compared with the end of the previous fiscal year, to ¥343,319 million. The main contributing factor was an increase in retained earnings.

(3) Overview of cash flows for the current fiscal year

Cash and cash equivalents (hereafter, referred to as “cash”) as of the end of the current fiscal year decreased by ¥10,564 million from the end of the previous fiscal year to ¥32,832 million. The respective cash flow positions are as follows.

[Cash flows from operating activities]

Net cash provided by operating activities increased by ¥90 million compared with the previous fiscal year to ¥47,783 million. The main contributing factor was an increase in cash due to a decrease in trade receivables, despite a decrease in cash due to an increase in inventories.

[Cash flows from investing activities]

Net cash used in investing activities increased by ¥31,530 million compared with the previous fiscal year to ¥49,985 million. The main contributing factor was a decrease in proceeds from sales and redemption of securities.

[Cash flows from financing activities]

Net cash used in financing activities decreased by ¥321 million compared with the previous fiscal year to ¥8,591 million. The main contributing factor was a decrease in repayments of short-term borrowings.

(Reference) Trends in cash flow indicators

	Fiscal year ended March, 2020	Fiscal year ended March, 2021
Equity ratio (%)	76.2	77.8
Equity ratio based on market value (%)	132.4	111.5
Interest-bearing debt to cash flow ratio (annual)	0.0	0.0
Interest coverage ratio (times)	193.6	199.2

(Notes) 1. The calculating formula of each indicator is as follows.

Equity ratio : Equity capital/Total assets

Equity ratio based on market value : Total market capitalization (Closing stock price at end of period × Number of shares issued and outstanding at end of period)/Total assets

Interest-bearing debt to cash flow ratio : Interest-bearing debt (corporate bonds, short- and long-term borrowings)/Cash flow

Interest coverage ratio : Cash flow/Interest payment (interest expenses)

2. Each indicator is calculated by the financial numerical values on a consolidated basis.

3. Total market capitalization is calculated by multiplying the closing stock price at the end of the period by the number of shares issued and outstanding at the end of the period.

4. Cash flow uses the “Net cash provided by operating activities” of the consolidated statement of cash flows.

5. Interest-bearing debt includes all liabilities as recorded on the consolidated balance sheet on which interest is paid. Moreover, the interest payment uses the “Interest paid” on the consolidated statement of cash flows.

(4) Future outlook

Regarding the prospects for the next fiscal year (fiscal year ending March 31, 2022), although a recovery is expected to continue, on the back of results from various economic measures and the improvement of overseas economies amid a pickup in the level of socioeconomic activities as measures to prevent the spread of COVID-19 are implemented, it is necessary to closely monitor the impact of infection trends on the economies of Japan and other countries and the impact of fluctuations in financial and capital markets, etc.

In the food industry, while consumer consciousness in terms of protecting livelihood and preferences for low-priced products continues, market situations are still tough. Moreover, the demand for social responsibility on the part of companies, such as food safety and assurance, is ever increasing. The Group is further implementing vigorous sales activities that strengthen sales promotions by region and product. In addition, even on the cost side, in order to address more severe competition in sales, the Group will concentrate on thorough cost reductions by restructuring the distribution system and in the manufacturing division.

From the above, therefore, it is expected that the net sales for the full fiscal year will be ¥353,500 million, the operating profit will be ¥33,500 million, the ordinary profit will be ¥35,000 million, and the profit attributable to owners of parent will be ¥26,000 million. The Japanese yen to U.S. dollar currency exchange rate is forecasted to be ¥110.00.

The Company will apply the “Accounting Standard for Revenue Recognition” (ASBJ Statement No. 29), etc., from the beginning of the fiscal year ending March 31, 2022. Therefore, the above consolidated results forecasts represent the amounts calculated by applying the said accounting standard, etc., and do not include year-on-year changes.

2. Basic Rationale for Selection of Accounting Standard

The Group currently prepares the consolidated financial statements according to the generally accepted accounting standards in Japan (Japanese GAAP), as it makes it possible to compare the consolidated financial statements against previous fiscal year and against other companies.

The Group is considering applying IFRS in the future in light of the trends of other companies in Japan applying IFRS.

3. Consolidated Financial Statements

(1) Consolidated balance sheets

(Millions of yen)

	As of end FY2020 (March 31, 2020)	As of end FY2021 (March 31, 2021)
Assets		
Current assets		
Cash and deposits	112,754	117,544
Notes and accounts receivable - trade	57,106	51,567
Securities	23,000	42,000
Merchandise and finished goods	13,598	14,368
Work in process	347	433
Raw materials and supplies	6,062	6,960
Other	3,412	3,124
Allowance for doubtful accounts	(649)	(599)
Total current assets	215,632	235,398
Non-current assets		
Property, plant and equipment		
Buildings and structures	160,070	167,279
Accumulated depreciation and impairment	(87,363)	(92,568)
Buildings and structures, net	72,706	74,710
Machinery, equipment and vehicles	136,144	142,030
Accumulated depreciation and impairment	(98,622)	(105,250)
Machinery, equipment and vehicles, net	37,521	36,779
Land	34,976	34,661
Leased assets	5,561	5,628
Accumulated depreciation and impairment	(3,022)	(3,456)
Leased assets, net	2,538	2,172
Construction in progress	7,233	8,310
Other	6,432	6,734
Accumulated depreciation and impairment	(5,227)	(5,431)
Other, net	1,204	1,303
Total property, plant and equipment	156,181	157,938
Intangible assets		
Software	1,044	974
Other	398	293
Total intangible assets	1,443	1,267
Investments and other assets		
Investment securities	27,018	29,169
Deferred tax assets	1,377	1,358
Retirement benefit asset	63	37
Other	891	900
Total investments and other assets	29,351	31,465
Total non-current assets	186,976	190,672
Total assets	402,608	426,071

(Millions of yen)

	As of end FY2020 (March 31, 2020)	As of end FY2021 (March 31, 2021)
Liabilities		
Current liabilities		
Notes and accounts payable - trade	25,531	24,825
Short-term borrowings	324	350
Lease obligations	310	296
Accrued expenses	23,246	22,988
Income taxes payable	4,555	4,306
Provision for bonuses for directors (and other officers)	143	231
Provision for removal cost of property, plant and equipment	–	24
Asset retirement obligations	–	10
Other	2,544	2,237
Total current liabilities	56,656	55,270
Non-current liabilities		
Lease obligations	3,734	3,519
Deferred tax liabilities	2,185	1,983
Provision for retirement benefits for directors (and other officers)	326	320
Retirement benefit liability	20,303	20,221
Provision for loss on business of subsidiaries and associates	–	35
Asset retirement obligations	212	213
Other	1,196	1,188
Total non-current liabilities	27,958	27,481
Total liabilities	84,614	82,751
Net assets		
Shareholders' equity		
Share capital	18,969	18,969
Capital surplus	22,942	22,942
Retained earnings	268,100	289,000
Treasury shares	(8,230)	(8,233)
Total shareholders' equity	301,781	322,678
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	7,372	9,006
Deferred gains or losses on hedges	11	16
Foreign currency translation adjustment	37	1,743
Remeasurements of defined benefit plans	(2,555)	(1,985)
Total accumulated other comprehensive income	4,866	8,780
Non-controlling interests	11,345	11,860
Total net assets	317,994	343,319
Total liabilities and net assets	402,608	426,071

(2) Consolidated statements of income and comprehensive income
(Consolidated statements of income)

(Millions of yen)

	FY2020 (from April 1, 2019 to March 31, 2020)	FY2021 (from April 1, 2020 to March 31, 2021)
Net sales	416,031	417,511
Cost of sales	261,911	252,261
Gross profit	154,120	165,250
Selling, general and administrative expenses		
Transportation and storage costs	28,975	30,753
Advertising expenses	4,159	4,285
Promotion expenses	70,471	71,509
Salaries	6,279	6,274
Bonuses	2,171	2,543
Retirement benefit expenses	1,085	1,210
Provision for bonuses for directors (and other officers)	136	217
Provision for retirement benefits for directors (and other officers)	32	25
Depreciation	1,172	1,047
Research and development expenses	1,532	1,569
Other	9,753	9,353
Total selling, general and administrative expenses	125,771	128,790
Operating profit	28,348	36,460
Non-operating income		
Interest income	1,956	996
Dividend income	502	504
Share of profit of entities accounted for using equity method	150	40
Rent income	345	359
Miscellaneous income	594	738
Total non-operating income	3,548	2,641
Non-operating expenses		
Interest expenses	246	239
Rental costs	49	46
Miscellaneous losses	251	118
Total non-operating expenses	546	404
Ordinary profit	31,350	38,697
Extraordinary income		
Gain on sale of non-current assets	801	64
Subsidy income	1,003	1,961
Other	96	18
Total extraordinary income	1,901	2,044

(Millions of yen)

	FY2020 (from April 1,2019 to March 31, 2020)	FY2021 (from April 1,2020 to March 31, 2021)
Extraordinary losses		
Loss on sale and retirement of non-current assets	455	340
Impairment losses	115	40
Loss on valuation of shares of subsidiaries and associates	–	1,129
Provision for removal cost of property, plant and equipment	–	24
Loss on disaster	32	297
Other	47	0
Total extraordinary losses	651	1,832
Profit before income taxes	32,600	38,909
Income taxes - current	8,852	10,552
Income taxes - deferred	(127)	(1,253)
Total income taxes	8,724	9,298
Profit	23,876	29,610
Profit attributable to non-controlling interests	496	540
Profit attributable to owners of parent	23,379	29,070

(Consolidated statements of comprehensive income)

(Millions of yen)

	FY2020 (from April 1, 2019 to March 31, 2020)	FY2021 (from April 1, 2020 to March 31, 2021)
Profit	23,876	29,610
Other comprehensive income		
Valuation difference on available-for-sale securities	(2,640)	1,736
Deferred gains or losses on hedges	13	4
Foreign currency translation adjustment	(2,017)	1,706
Remeasurements of defined benefit plans, net of tax	(703)	595
Share of other comprehensive income of entities accounted for using equity method	52	(12)
Total other comprehensive income	(5,295)	4,031
Comprehensive income	18,581	33,642
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	18,183	32,983
Comprehensive income attributable to non-controlling interests	398	658

(3) Consolidated statements of changes in equity
Previous fiscal year (from April 1, 2019 to March 31, 2020)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,969	22,942	252,891	(8,228)	286,574
Changes during period					
Dividends of surplus			(8,170)		(8,170)
Profit attributable to owners of parent			23,379		23,379
Purchase of treasury shares				(2)	(2)
Change in ownership interest of parent due to transactions with non-controlling interests		(0)			(0)
Net changes in items other than shareholders' equity					
Total changes during period	–	(0)	15,209	(2)	15,206
Balance at end of period	18,969	22,942	268,100	(8,230)	301,781

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	9,853	(1)	2,054	(1,843)	10,063	11,090	307,729
Changes during period							
Dividends of surplus							(8,170)
Profit attributable to owners of parent							23,379
Purchase of treasury shares							(2)
Change in ownership interest of parent due to transactions with non-controlling interests							(0)
Net changes in items other than shareholders' equity	(2,480)	13	(2,017)	(712)	(5,196)	255	(4,941)
Total changes during period	(2,480)	13	(2,017)	(712)	(5,196)	255	10,265
Balance at end of period	7,372	11	37	(2,555)	4,866	11,345	317,994

Current fiscal year (from April 1, 2020 to March 31, 2021)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,969	22,942	268,100	(8,230)	301,781
Changes during period					
Dividends of surplus			(8,170)		(8,170)
Profit attributable to owners of parent			29,070		29,070
Purchase of treasury shares				(2)	(2)
Change in ownership interest of parent due to transactions with non-controlling interests		(0)			(0)
Net changes in items other than shareholders' equity					
Total changes during period	–	(0)	20,899	(2)	20,897
Balance at end of period	18,969	22,942	289,000	(8,233)	322,678

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	7,372	11	37	(2,555)	4,866	11,345	317,994
Changes during period							
Dividends of surplus							(8,170)
Profit attributable to owners of parent							29,070
Purchase of treasury shares							(2)
Change in ownership interest of parent due to transactions with non-controlling interests							(0)
Net changes in items other than shareholders' equity	1,633	4	1,706	569	3,913	514	4,428
Total changes during period	1,633	4	1,706	569	3,913	514	25,325
Balance at end of period	9,006	16	1,743	(1,985)	8,780	11,860	343,319

(4) Consolidated statements of cash flows

(Millions of yen)

	FY2020 (from April 1, 2019 to March 31, 2020)	FY2021 (from April 1, 2020 to March 31, 2021)
Cash flows from operating activities		
Profit before income taxes	32,600	38,909
Depreciation	14,780	15,009
Impairment losses	115	40
Loss on valuation of shares of subsidiaries and associates	–	1,129
Increase (decrease) in provision for retirement benefits for directors (and other officers)	23	(5)
Increase (decrease) in provision for bonuses for directors (and other officers)	68	87
Increase (decrease) in allowance for doubtful accounts	20	(50)
Increase (decrease) in retirement benefit liability	444	771
Interest and dividend income	(2,458)	(1,501)
Interest expenses	246	239
Share of loss (profit) of entities accounted for using equity method	(150)	(40)
Loss (gain) on sale and retirement of property, plant and equipment	(346)	299
Decrease (increase) in trade receivables	(2,754)	5,607
Decrease (increase) in inventories	6,140	(1,687)
Increase (decrease) in trade payables	(733)	(747)
Increase (decrease) in accrued expenses	2,175	(278)
Other, net	2,107	(645)
Subtotal	52,281	57,137
Interest and dividends received	2,592	1,774
Interest paid	(246)	(239)
Income taxes paid	(6,935)	(10,888)
Net cash provided by (used in) operating activities	47,692	47,783
Cash flows from investing activities		
Payments into time deposits	(74,482)	(87,198)
Proceeds from withdrawal of time deposits	62,881	76,789
Purchase of securities	(71,000)	(83,000)
Proceeds from sale and redemption of securities	84,000	60,000
Purchase of property, plant and equipment	(20,631)	(15,965)
Proceeds from sale of property, plant and equipment	1,623	337
Purchase of intangible assets	(497)	(335)
Purchase of investment securities	(250)	(772)
Proceeds from sale of investment securities	17	34
Loan advances	(1,638)	(1,459)
Proceeds from collection of loans receivable	1,643	1,559
Other, net	(118)	24
Net cash provided by (used in) investing activities	(18,454)	(49,985)

(Millions of yen)

	FY2020 (from April 1,2019 to March 31, 2020)	FY2021 (from April 1,2020 to March 31, 2021)
Cash flows from financing activities		
Proceeds from short-term borrowings	625	750
Repayments of short-term borrowings	(945)	(724)
Purchase of treasury shares of subsidiaries	(2)	(2)
Dividends paid	(8,164)	(8,164)
Dividends paid to non-controlling interests	(139)	(140)
Other, net	(286)	(309)
Net cash provided by (used in) financing activities	(8,912)	(8,591)
Effect of exchange rate change on cash and cash equivalents	(215)	228
Net increase (decrease) in cash and cash equivalents	20,110	(10,564)
Cash and cash equivalents at beginning of period	23,286	43,396
Cash and cash equivalents at end of period	43,396	32,832

(Segment information, etc.)

Segment information

1. Summary of reportable segments

Reportable segments are classified as those that are part of the Company for which separate financial data can be obtained and which are subject to regular examination so that the Board of Directors can determine how to allocate business resources and evaluate earnings.

The Group has established business departments based on the type of products and services, with each business department creating a comprehensive strategy and engaging in business activities relating to the products and services it handles. The Overseas Instant Noodles Segment is a management unit established independently by overseas subsidiaries. The business unit creates a comprehensive strategy and engages in business activities relating to the products it handles.

The Group thus consists of segments characterized by product and region based on business departments and overseas subsidiaries. The Group has 6 reportable segments, namely, the Seafood Segment, Overseas Instant Noodles Segment, Domestic Instant Noodles Segment, Frozen and Refrigerated Foods Segment, Processed Foods Segment and Cold-Storage Segment.

The Seafood Segment procures, processes and sells seafood. The Overseas Instant Noodles Segment manufactures and sells instant noodles overseas. The Domestic Instant Noodles Segment manufactures and sells instant noodles in Japan. The Frozen and Refrigerated Foods Segment manufactures and sells frozen and chilled foods. The Processed Foods Segment manufactures and sells processed foods (excluding instant noodles, frozen and chilled foods). The Cold-Storage Segment freezes and stores food in cold warehouses.

2. Information relating to calculation of net sales, profit, assets and other items by each reportable segment

The accounting method used for reported business segments complies with accounting policy that has been adopted in preparing the consolidated financial statements.

Profit of reportable segments is calculated based on operating profit.

Intersegment sales or transfers are calculated based on current market price.

3. Information relating to net sales, profit, assets and other items by each reportable segment
Previous fiscal year (from April 1, 2019 to March 31, 2020)

(Millions of yen)

	Reportable segment							Other (Note 1)	Total	Adjust- ments (Note 2)	Amount reported on consoli- dated financial statements (Note 3)
	Seafood Segment	Overseas Instant Noodles Segment	Domestic Instant Noodles Segment	Frozen and Refrigerated Foods Segment	Processed Foods Segment	Cold- Storage Segment	Total				
Net sales											
Net sales to outside customers	29,862	88,992	133,302	72,293	24,184	20,530	369,165	46,866	416,031	—	416,031
Intersegment sales or transfers	925	—	—	1	—	1,209	2,136	29	2,165	(2,165)	—
Total	30,788	88,992	133,302	72,295	24,184	21,739	371,301	46,895	418,197	(2,165)	416,031
Segment profit (loss)	(671)	12,193	11,084	5,587	(1,307)	1,262	28,149	872	29,021	(672)	28,348
Segment assets	15,412	112,464	64,181	22,378	22,306	50,368	287,112	17,809	304,922	97,686	402,608
Other items											
Depreciation	257	2,918	3,543	962	1,951	3,222	12,857	977	13,834	946	14,780
Increases in property, plant and equipment and intangible assets	1,470	4,859	1,991	724	3,559	5,121	17,727	1,380	19,107	583	19,691

(Notes) 1. The Other Business Segment is one which is not among the reportable segments and refers to a business which is mainly involved in the packed lunch/deli food business.

2. The breakdown of Adjustments is given below:

- (1) The negative ¥672 million in segment profit or loss adjustments include companywide expenses of negative ¥1,236 million which have not been allocated to each reportable segment, a ¥56 million adjustment to inventories, and other adjustments of ¥507 million. Companywide expenses refer mainly to general and administrative expenses which do not belong to any reportable segment. Other adjustments are mainly for the offset elimination of knowhow fees from overseas subsidiaries.
- (2) The ¥97,686 million in segment assets adjustments include companywide assets of ¥97,328 million which have not been allocated to each reportable segment and other adjustments of ¥357 million. Companywide assets refer mainly to long-term investment funds (investment securities) at the parent company and assets in the administrative department. Other adjustments are calculated mainly by the equity method.
- (3) The ¥946 million in depreciation adjustments include companywide expenses of ¥913 million which have not been allocated to each reportable segment, and other adjustments of ¥32 million. Companywide expenses refer mainly to general and administrative expenses which do not belong to any reportable segment. Other adjustments are mainly depreciation of idle properties which are accounted for as non-operating expenses.
- (4) The ¥583 million in adjustments of increases in property, plant and equipment and intangible assets refer to companywide assets which have not been allocated to each reportable segment.

3. Segment profit or loss is adjusted at the operating profit level on the consolidated financial statements.

Current fiscal year (from April 1, 2020 to March 31, 2021)

(Millions of yen)

	Reportable segment							Other (Note 1)	Total	Adjust- ments (Note 2)	Amount reported on consoli- dated financial statements (Note 3)
	Seafood Segment	Overseas Instant Noodles Segment	Domestic Instant Noodles Segment	Frozen and Refrigerated Foods Segment	Processed Foods Segment	Cold- Storage Segment	Total				
Net sales											
Net sales to outside customers	25,681	94,002	133,426	76,229	25,609	21,112	376,063	41,448	417,511	—	417,511
Intersegment sales or transfers	887	—	75	10	—	1,049	2,023	24	2,047	(2,047)	—
Total	26,568	94,002	133,502	76,240	25,609	22,162	378,086	41,472	419,559	(2,047)	417,511
Segment profit (loss)	15	16,103	13,310	6,824	(666)	1,239	36,827	519	37,346	(886)	36,460
Segment assets	14,108	123,676	59,901	21,625	21,178	50,695	291,186	17,581	308,767	117,304	426,071
Other items											
Depreciation	357	3,156	3,216	883	2,018	3,579	13,211	1,025	14,236	772	15,009
Increases in property, plant and equipment and intangible assets	245	8,409	754	845	941	4,267	15,464	1,110	16,575	552	17,127

(Notes) 1. The Other Business Segment is one which is not among the reportable segments and refers to a business which is mainly involved in the packed lunch/deli food business.

2. The breakdown of Adjustments is given below:

- (1) The negative ¥886 million in segment profit or loss adjustments include companywide expenses of negative ¥1,255 million which have not been allocated to each reportable segment, a negative ¥25 million adjustment to inventories, and other adjustments of ¥394 million. Companywide expenses refer mainly to general and administrative expenses which do not belong to any reportable segment. Other adjustments are mainly for the offset elimination of knowhow fees from overseas subsidiaries.
- (2) The ¥117,304 million in segment assets adjustments include companywide assets of ¥116,835 million which have not been allocated to each reportable segment and other adjustments of ¥468 million. Companywide assets refer mainly to securities (negotiable certificates of deposit) at the parent company and assets in the administrative department. Other adjustments are calculated mainly by the equity method.
- (3) The ¥772 million in depreciation adjustments include companywide expenses of ¥741 million which have not been allocated to each reportable segment, and other adjustments of ¥31 million. Companywide expenses refer mainly to general and administrative expenses which do not belong to any reportable segment. Other adjustments are mainly depreciation of idle properties which are accounted for as non-operating expenses.
- (4) The ¥552 million in adjustments of increases in property, plant and equipment and intangible assets refer to companywide assets which have not been allocated to each reportable segment.

3. Segment profit or loss is adjusted at the operating profit level on the consolidated financial statements.

Related information

Previous fiscal year (from April 1, 2019 to March 31, 2020)

1. Information by products and services

Information by products or services is omitted because the details are disclosed on “Segment information.”

2. Information by region

(1) Net sales

(Millions of yen)

Japan	The Americas [Of which, USA]	Other regions	Total
326,136	89,022 [59,415]	873	416,031

(Notes) 1. Net sales are calculated by countries or regions where customers have operations.

2. Main country or region that belongs to each category

The Americas – USA, United Mexican States

Other regions – Kingdom of Thailand, People’s Republic of China, Taiwan, Republic of Korea

(2) Property, plant and equipment

(Millions of yen)

Japan	The Americas [Of which, USA]	Total
126,221	29,959 [29,953]	156,181

3. Information by major customers

(Millions of yen)

Customer’s name	Net sales	Related segments
MITSUI & CO., LTD.	109,068	Domestic Instant Noodles Segment, etc.

Current fiscal year (from April 1, 2020 to March 31, 2021)

1. Information by products and services

Information by products or services is omitted because the details are disclosed on “Segment information.”

2. Information by region

(1) Net sales

(Millions of yen)

Japan	The Americas [Of which, USA]	Other regions	Total
322,812	94,024 [62,667]	674	417,511

(Notes) 1. Net sales are calculated by countries or regions where customers have operations.

2. Main country or region that belongs to each category

The Americas – USA, United Mexican States

Other regions – Kingdom of Thailand, People’s Republic of China, Taiwan, Republic of Korea

(2) Property, plant and equipment

(Millions of yen)

Japan	The Americas [Of which, USA]	Total
122,225	35,712 [35,709]	157,938

3. Information by major customers

(Millions of yen)

Customer’s name	Net sales	Related segments
MITSUI & CO., LTD.	115,486	Domestic Instant Noodles Segment, etc.

Information relating to impairment loss on non-current assets by each reportable segment

Previous fiscal year (from April 1, 2019 to March 31, 2020)

(Millions of yen)

	Reportable segment						Other	Elimination or corporate	Total
	Seafood Segment	Overseas Instant Noodles Segment	Domestic Instant Noodles Segment	Frozen and Refrigerated Foods Segment	Processed Foods Segment	Cold- Storage Segment			
Impairment loss	—	—	—	3	3	—	108	—	115

Current fiscal year (from April 1, 2020 to March 31, 2021)

(Millions of yen)

	Reportable segment						Other	Elimination or corporate	Total
	Seafood Segment	Overseas Instant Noodles Segment	Domestic Instant Noodles Segment	Frozen and Refrigerated Foods Segment	Processed Foods Segment	Cold- Storage Segment			
Impairment loss	—	—	—	—	5	—	34	—	40

Information relating to amortized/unamortized balance of goodwill/negative goodwill by each reportable segment

Previous fiscal year (from April 1, 2019 to March 31, 2020)

Not applicable

Current fiscal year (from April 1, 2020 to March 31, 2021)

Not applicable

Information relating to gain on negative goodwill by each reportable segment

Previous fiscal year (from April 1, 2019 to March 31, 2020)

Not applicable

Current fiscal year (from April 1, 2020 to March 31, 2021)

Not applicable